

To: Community Priorities Advisory Committee

From: Mike Isom, Development Services Manager
Kathy Pease, Planning Manager

Date: January 17, 2018

Subject: January 24th Meeting Agenda Packet

The following materials are attached for committee review and consideration in advance of the January 24, 2018 CPAC meeting:

- 1. Meeting Agenda**
- 2. "Next Steps" Memo from MIG, Distributed at January 10th Meeting**
- 3. Consolidated Departmental Priority Rankings with Survey Monkey Comments**
- 4. Consolidated Resident Emails Received to Date**

Follow up materials for the Committee's information from previous meetings include:

- 5. January 10th Meeting Summary**

Hard copies of items #1-4 will be provided at the meeting.

If you have any questions prior to the meeting, please contact Mike Isom at (916) 774-5527 or misom@roseville.ca.us, and Kathy Pease (916) 774-5434 or kpease@roseville.ca.us.



EngageROSEVILLE

Community Priorities Advisory Committee Meeting #13

Wednesday, January 24, 2018 / 6:00 pm – 8:00 pm

Mahany Meeting Rooms / 1501 Pleasant Grove Boulevard, Roseville, CA

A G E N D A

- 6:00 pm** **I. Welcome!**
- A. Roll Call
 - B. Agenda Overview
- 6:05** **II. Review/Refine Departmental Priorities**
- A. Public Works
 - B. Police
 - C. Fire
 - D. Parks, Recreation & Libraries
 - E. Development Services
- 7:45** **III. Public Comment**
- Members of the public are invited to offer comments on any item within the purview of the CPAC. For those wishing to make oral comments, please complete a Speaker Card, turn it in to a staff member and wait for your name to be called. Speakers are asked to observe a 2-minute time limit.
- 7:55 pm** **IV. Next Steps**
- 8:00 pm** **Close...**



10 January 2018

MEMORANDUM

TO: Community Priorities Advisory Committee
FR: Lou Hexter, Facilitator, MIG
RE: Development of Committee Recommendations

As we bring the Committee's work program to a close, here is an overview of the process we envision for completing the recommendations report for City Council.

The report itself will include the following sections:

- **Executive Summary** – a high-level description of the key process points and recommendations from the Committee.
- **Background and Process** – a review of the Committee's purpose and charge; meeting framework; and procedure for arriving at the recommendations.
- **Department Programs and Levels of Service Recommendations** – a listing of departmental service priorities as developed by the Committee.
- **Fund Stabilization Recommendations** – a listing of recommended strategies for enhancing cost recovery and expanding revenues.
- **Appendices** – copies of the white papers and background information for each department; meeting notes and voting results.

Over the course of the next three meetings we plan to engage the Committee in formulating a set of recommendations that flow from the discussions we have had over the past six months. Specifically, the sessions will focus on the following topics:

January 24: Value Statements and Departmental Priorities

We will review a series of overarching value statements that transcend specific departmental priorities. For example:

- Optimize use of contract employees where appropriate.
- Expand use of volunteers.
- Retain all services with a high percentage of cost recovery.
- Increase fees to full cost recovery in Recreation where appropriate.
- Continue to look for efficiencies over complete program elimination.

We will review the prioritizations we developed for each department and identify where levels of service reductions should be recommended.

February 15: Parking Lot Items

- Staff will present process and types for revenue enhancements. Committee members to discuss revenue enhancements and determine which if any of the identified measures will be included in the Recommendations Report.
- We will clarify Fire Department study recommendations and provide an explanation of the First Responders Fee.
- Other items as identified.

February 28: Draft Recommendations

At this meeting Committee members will have the opportunity to discuss and express support for the series of draft recommendations. Utilizing the six levels of agreement scale outlined earlier in the process, we will survey the Committee in real time using electronic voting technology.

March 14: (if needed) Final Recommendations

We will convene this meeting if necessary to make any final determinations about the recommendations to be included in the report to City Council.

In between meetings, Committee members will have an opportunity to consider the items to be discussed at the following session and to prepare their thoughts. Members are welcome to submit recommendations to staff for consideration by the full Committee.

Engage Roseville
Community Priorities Advisory Committee
CONSOLIDATED DEPARTMENTS SERVICES RANKINGS AND COMMENTS

Public Works Department Services Ranking #2 - Results				
Service	Highest Priority (Green Dots)	Lowest Priority (Yellow Dots)	Final Score - Ranking #1	
ITS (Intelligent Transportation System) Operations	15	0	15	HIGH
Asphalt remove/replace, patching and crack sealing	14	0	14	HIGH
Street Drainage Issues	12	0	12	HIGH
Maintain underground drainage systems	11	0	11	HIGH
Emergency support for Police and Fire	10	0	10	HIGH
Capital Improvement Project Management	9	0	9	HIGH
Pavement management program	6	0	6	HIGH
Floodplain Management	8	-3	5	HIGH
Graffiti abatement	6	-1	5	HIGH
Traffic Incident Management	5	0	5	HIGH
Sidewalk repair and trip hazard removal	5	0	5	HIGH
Fall leaf pickup program	5	0	5	HIGH
Adult Crossing Guard Program	9	-6	3	MEDIUM
Weed abatement program	5	-2	3	MEDIUM
Clean creeks and drainage ditches	3	0	3	MEDIUM
Drainage outfall inspection and cleaning	2	0	2	MEDIUM
Maintain drainage pump stations and floodwalls	2	0	2	MEDIUM
Departmental Oversight	4	-3	1	MEDIUM
Traffic Studies	2	-1	1	MEDIUM
Litter removal from the public right-of-way	2	-1	1	MEDIUM
Sidewalk Complaints	1	-1	0	MEDIUM
Responding to General Questions from the Public	0	0	0	MEDIUM
Traffic signs and posts inspection/replacement	0	0	0	MEDIUM
Street markings inspection/replacement	0	0	0	MEDIUM
Budget	0	-1	-1	MEDIUM
Council	0	-1	-1	MEDIUM
Public Records Requests	0	-1	-1	MEDIUM
Flood Alert Program	1	-4	-3	MEDIUM
Regional Partners/Project Coordination	0	-3	-3	MEDIUM
Soundwall / Fence Issues	0	-3	-3	MEDIUM
Review of Traffic Control Plans	1	-6	-5	LOW
Presentations	0	-12	-12	LOW
Placer County Flood Control District Membership	0	-16	-16	LOW
Special events traffic control implementation	0	-16	-16	LOW
FEMA's Community Rating System	0	-17	-17	LOW

Public Works Department Services Ranking #2 - Results

Service	Highest Priority (Green Dots)	Lowest Priority (Yellow Dots)	Final Score - Ranking #1	
Update Speed Limits	0	-17	-17	LOW
Special Event Assistance	0	-20	-20	LOW

Note: both rounds of prioritization completed during CPAC Meeting #4; no online survey

Police Department Services Ranking #2 - Results

Service	Highest Priority	Lowest Priority	Net Score & Ranking	
OPERATIONS – PATROL: Uniformed Patrol / First Responders*	15	0	15	HIGH
SERVICES - INVESTIGATIONS: Investigation of Property and Person Crimes*	13	0	13	HIGH
OPERATIONS - POLICE & FIRE COMMUNICATIONS: Answer and Record 911 & Emergency Calls*	11	0	11	HIGH
OPERATIONS – PATROL: Proactive Enforcement and Problem Solving*	11	0	11	HIGH
OPERATIONS – PATROL: Investigate Crime and Traffic Incidents*	10	0	10	HIGH
SERVICES - COMMUNITY SERVICES - CRIME SUPPRESSION: Crime Suppression Unit - assist patrol with high level investigations, gang enforcement, known offenders, human trafficking, narcotics, municipal code enforcement)	9	-1	8	HIGH
OPERATIONS – PATROL: K9	9	-1	8	HIGH
SERVICES - INVESTIGATIONS: Sex Crime Investigations / Victim Services Liaison*	8	0	8	HIGH
OPERATIONS – PATROL: Special Operations Teams (SWAT, RCT, EOD, HNT)	7	0	7	HIGH
PD ADMINISTRATION: Oversight & Leadership*	6	0	6	HIGH
OPERATIONS - POLICE & FIRE COMMUNICATIONS: Emergency Medical Dispatch*	5	0	5	HIGH
SERVICES - INVESTIGATIONS: Regional / High Level Narcotics Investigations*	5	0	5	HIGH
SERVICES – POLICE RECORDS/PROPERTY & CSI: Crime Scene Investigations*	5	0	5	HIGH
OPERATIONS – PATROL: Neighborhood Issues*	5	0	5	HIGH
SERVICES – POLICE RECORDS/PROPERTY & CSI: Preserve Evidence and Chain of Custody*	4	0	4	MEDIUM
SERVICES - SOCIAL SERVICES: Mental Health Threat Assessment Team (threat assessment officers, mental health officers)	5	-2	3	MEDIUM
SERVICES - SOCIAL SERVICES: POP Unit (homeless issues)	4	-2	2	MEDIUM
SERVICES - INVESTIGATIONS: Auto Theft Investigations (RATTF)*	3	-1	2	MEDIUM
PD ADMINISTRATION: Recruiting / Screening / Hiring*	3	-1	2	MEDIUM
SERVICES - INVESTIGATIONS: Sex, Drug and Arson Registration & Monitoring*	2	0	2	MEDIUM
SERVICES - TRAFFIC: Enforce Traffic Safety Laws	5	-4	1	MEDIUM
SERVICES - SOCIAL SERVICES: Youth Services (officers in high schools)	5	-4	1	MEDIUM
SERVICES - INVESTIGATIONS: Computer / Cell Phone Forensic Analysis*	2	-1	1	MEDIUM
PD ADMINISTRATION: Internal / External Communication & Transparency*	2	-1	1	MEDIUM

Police Department Services Ranking #2 - Results

Service	Highest Priority	Lowest Priority	Net Score & Ranking	
OPERATIONS - POLICE & FIRE COMMUNICATIONS: Monitor/Respond/Record Law & Fire Radio Transmissions*	1	0	1	MEDIUM
SERVICES – POLICE RECORDS/PROPERTY & CSI: Fulfill Court Orders to Produce Documents*	1	0	1	MEDIUM
OPERATIONS - POLICE & FIRE COMMUNICATIONS: Answer & Record Routine Admin and Business Lines for Police, Fire, & Animal Control*	1	-1	0	MEDIUM
SERVICES – POLICE RECORDS/PROPERTY & CSI: Process Police Reports and Citations*	1	-1	0	MEDIUM
OPERATIONS - POLICE & FIRE COMMUNICATIONS: Coordinate Fire and Medical Responses in City and Adjoining Unincorporated Areas (with Automatic Aid Agreements)*	0	0	0	MEDIUM
SERVICES – POLICE RECORDS/PROPERTY & CSI: Preservation of Private Property (Found or Safekeeping)*	0	0	0	MEDIUM
PD ADMINISTRATION: Professional Standards / Complaint Investigation*	0	0	0	MEDIUM
OPERATIONS - POLICE & FIRE COMMUNICATIONS: Prioritize Requests and Calls for Service*	0	-1	-1	MEDIUM
SERVICES – POLICE RECORDS/PROPERTY & CSI: Maintain Evidence / Property Storage Space*	0	-1	-1	MEDIUM
SERVICES - ANIMAL CONTROL: Animal Cruelty Investigations*	1	-3	-2	MEDIUM
SERVICES – POLICE RECORDS/PROPERTY & CSI: Respond to Public Records Act Requests*	0	-2	-2	MEDIUM
SERVICES - INVESTIGATIONS: Permitting – Entertainment, Massage, Taxi, Firearm Sales, Pawn Shops, etc.*	1	-4	-3	MEDIUM
SERVICES - TRAFFIC: Traffic Complaints/School Safety	1	-4	-3	MEDIUM
SERVICES - ANIMAL CONTROL: Mediate Animal Related Issues*	1	-4	-3	MEDIUM
PD ADMINISTRATION: Community Engagement*	0	-3	-3	MEDIUM
PD ADMINISTRATION: City Council Priorities*	0	-3	-3	MEDIUM
SERVICES - TRAFFIC: Major Accident Investigation Team	3	-7	-4	MEDIUM
PD ADMINISTRATION: Budget*	0	-4	-4	MEDIUM
SERVICES – POLICE RECORDS/PROPERTY & CSI: Purge Records Per Applicable Statutes*	0	-5	-5	LOW
SERVICES - ANIMAL CONTROL: Rabies Control Program*	0	-5	-5	LOW
SERVICES – POLICE RECORDS/PROPERTY & CSI: Staffs Front Counter, Answer Non-Emergency Calls*	0	-6	-6	LOW
SERVICES – POLICE RECORDS/PROPERTY & CSI: Destruction of Contraband*	0	-6	-6	LOW

Police Department Services Ranking #2 - Results				
Service	Highest Priority	Lowest Priority	Net Score & Ranking	
SERVICES – POLICE RECORDS/PROPERTY & CSI: Manage Alarm Permitting & False Alarm Reduction Program*	0	-8	-8	LOW
SERVICES - ANIMAL CONTROL: Deceased Animal Removal*	0	-8	-8	LOW
SERVICES - COMMUNITY SERVICES - CRIME SUPPRESSION: Police Safety Outreach & Community Relations - Citizen’s academy, crime prevention programs, neighborhood watch, citywide communications team, coordinate department community events, crime prevention through environmental design, public information and safety education programs.	1	-10	-9	LOW
SERVICES - SOCIAL SERVICES: Provide resources / referrals – Main Library / Civic Center Resource Centers, Gathering Inn	1	-10	-9	LOW
SERVICES - COMMUNITY SERVICES - CRIME SUPPRESSION – Crime Suppression: Police Programs Coordination - Coordinate training/travel for PD personnel, manage volunteer program (citizens on patrol, citizens academy, business academy, vacation checks, crime prevention newsletter, handicap parking citations, Northern CA retail crime association).	0	-12	-12	LOW
SERVICES - SOCIAL SERVICES: Parks officer	0	-14	-14	LOW

POLICE DEPARTMENT SURVEY COMMENTS

Comments on High Priority Services

I do not advocate the elimination of any services. Reduce levels of service rather than eliminate a service. Investigate more regional solutions, including a regional police force that could greatly reduce the high cost of upper management administration. Coordinate with adjoining jurisdictions to eliminate redundancy on a regional level. Increase efficiency and eliminate unnecessary overtime. Expand the volunteer program. Emphasize proactive rather than reactive community interactions. Specialized positions can be absorbed by other personnel (patrol/management/volunteer):

- Eliminate assistant police chief
- Eliminate administrative analyst
- Eliminate PIO

- 1) 911 & Emergency Calls - look into shared Comm Services with other regional entities to save costs
- 2) Coordination of Investigations and Proactive Enforcement and Problem Solving combined with Social Services & Crime Suppression should lead to a measurable decrease in crime, complaints and calls for service

I'm strongly in support of the social service approach to solving the root cause of the problem.

All essential services should be a high priority, as well as all other police services except maybe rabies control. Let the County do that. Our police department is one of the finest in the state, and a safe community keeps people wanting to live here and bring their businesses here. Public safety in the hands of the RPD should not be the area where the City should be cutting.

Under PD Administration, I marked only one as a high priority, because so many other absolutely essential services fall outside this category. Perhaps in timer periods when crime/police need is lowest because of time-of-year or weather, officers or professional staff could be loaned to PDF Administration, or other areas in need, to pick up the slack. This would mean cross-training people to pinch-hit in certain areas, when needed. For instance, Officers with slack time could help the Recruiting/Screening and Hiring section.

Comments on Low Priority Services

- Cut one position from Investigations
- Cut second position from Investigations - Permitting
- Change shifts in Police Records so data entry, filing and requests can be done when there are no interruptions to cut down on overtime
- Eliminate Crime Scene Investigations supervisor
- Eliminate Animal Control supervisor
- Eliminate Police Programs Coordinator
- Eliminate Parks officer

Every function and service listed here has high priority. I chose these with the spirit of perhaps the department could make recommendations for increased efficiency and cost savings opportunities.

- 1) Budget should be a part of Dept Oversight and Leadership, not a separate function or service. The City's Financial System should provide management reports that are easy for staff to develop and run on a periodic basis. More specialized financial oversight can be provided by the Finance Dept.
- 2) Not sure how often Computer and Cell Phone Forensic Analysis beyond basics are needed. Can more specialized services be outsourced?
- 3) Reports and Citations - doesn't sound like automated systems have been fully utilized to improve efficiencies. Preloaded templates, voice recognition and other time-saving technology needs to be deployed for costs savings within this function.
- 4) Purging records should be an automated function within the records system that significantly reduces manual labor in this area.
- 5) Major Accident Investigations may need to be outsourced.
- 6) Outreach and Community Relations - in an environment where we can't do everything and need to cut expenses, these programs can be preserved by considering cost recovery fees for part or all of the program expense.
- 7) Youth Service Officers - this is a valuable program, but needs to move to 100% cost recovery
- 8) Community Engagement - why is this separate from the Public Outreach and Community Relations function?

9) Parks Officer - consider similar service provided by a non-sworn officer or other city staff at a lower cost.

10) Recruiting/Hiring - expect that costs for personnel should decrease in the coming years as more senior staff retires and new staff come in at lower and more extended pay scales.

Overall my impression is that there are a lot of supervisors with only a few direct reports at the highest levels of the department. These positions are highest paying. Therefore, most of my cuts are in administration. What does the org chart show?

I tended to look at all social services and outreach programs as a low priority. Even though the department gave compelling testimony as to the importance of these programs to develop community support. Safety and response to crime I tended to rate high priority as I see this the major mission of the department.

Reducing any of these services to any significant degree will make Roseville a less attractive place to live and work and raise a family

In the case of alarm permitting & false alarm reduction, this item should be a full cost recovery item when a permit is pulled and/or false alarm fines raised to cover cost.

There is no Parks officer now, so do not fill the position for now. Under animal control, removing dead animals could be done by public works crews out and about in a normal day's activity as they come upon such animals. Now, all the areas below the top ten and above the bottom 10, could be examined for how cross-training other officers or staff could pinch-hit when there is a slow period in their respective area. People in Administration and Records have similar skills and could go across the hall when needed. Regarding the Traffic category, don't regular uniformed officers on patrol handle such incidents as required. Are two separate sections needed with the traffic personnel waiting to do their jobs as accidents occur.

Fire Department Services Ranking #2 - Results				
Service	Highest Priority	Lowest Priority	Net Score and Ranking	
FO1. FIRE OPERATIONS: Fire Response including Wildland*	13	0	13	HIGH
FO4. FIRE OPERATIONS: Technical Rescue Response*	12	0	12	HIGH
FO3. FIRE OPERATIONS: Hazardous Materials Response*	10	0	10	HIGH
FA1. FIRE ADMINISTRATION: Office of the Fire Chief and Administrative Staff Responsible For Overall Management Of The Department*	9	-1	8	HIGH
FO8. FIRE OPERATIONS: Terrorism Liaison Officers and Joint Terrorism Task Force*	8	0	8	HIGH
FT1. FIRE TRAINING: Curriculum Development and Delivery of Department Wide Training*	9	-2	7	HIGH
FO2. FIRE OPERATIONS: Fire Based EMS Response*	7	-2	5	HIGH
FO5. FIRE OPERATIONS: State and Federal Mutual Aid Disaster Response*	6	-1	5	HIGH
FSS5. FIRE SUPPORT SERVICES: Computer Aided Dispatch Management and Dispatch Liaison*	5	0	5	HIGH
FT2. FIRE TRAINING: Management of the Fire Training Center*	5	-1	4	MEDIUM
EP2. EMERGENCY PREPAREDNESS: City-Wide Emergency Preparedness and Training	4	0	4	MEDIUM
EP1. EMERGENCY PREPAREDNESS: Coordination of City's Response to Emergency Incidents and Planned Events, and Large Scale Disasters Within the City	4	-1	3	MEDIUM
EP3. EMERGENCY PREPAREDNESS: Management of the City's Emergency Operations Center	4	-1	3	MEDIUM
FLS4. FIRE AND LIFE SAFETY: Arson Investigation Program*	3	0	3	MEDIUM
FSS2. FIRE SUPPORT SERVICES: Purchasing and Maintenance of Equipment*	4	-2	2	MEDIUM
FA5. FIRE ADMINISTRATION: Internal/External Communications*	2	0	2	MEDIUM
FO6. FIRE OPERATIONS: Company Inspections*	2	0	2	MEDIUM

Fire Department Services Ranking #2 - Results				
Service	Highest Priority	Lowest Priority	Net Score and Ranking	
FSS4. FIRE SUPPORT SERVICES: Apparatus Support*	2	0	2	MEDIUM
FSS1. FIRE SUPPORT SERVICES: Logistical Needs of the Department*	2	-1	1	MEDIUM
FSS7. FIRE SUPPORT SERVICES: GIS and Mapping*	1	0	1	MEDIUM
FLS1. FIRE AND LIFE SAFETY: Fire Inspection Program*	1	0	1	MEDIUM
FLS3. FIRE AND LIFE SAFETY: Code Enforcement, Plan Review, & New Construction Inspections*	2	-2	0	MEDIUM
FSS8. FIRE SUPPORT SERVICES: Data Analytics*	0	0	0	MEDIUM
FLS9. FIRE AND LIFE SAFETY: Volunteer Program	1	-3	-2	MEDIUM
FA4. FIRE ADMINISTRATION: Department Policy*	0	-2	-2	MEDIUM
FO9. FIRE OPERATIONS: SWAT Medic Program	0	-2	-2	MEDIUM
FLS2. FIRE AND LIFE SAFETY: CUPA Inspection Program*	2	-5	-3	MEDIUM
FT3. FIRE TRAINING: Sierra College Regional Fire Training Academy Partnership	1	-4	-3	MEDIUM
FA7. FIRE ADMINISTRATION: Internal / External Communication & Transparency*	0	-3	-3	MEDIUM
FA9. FIRE ADMINISTRATION: Financial Management – Budget, Accounts Payable, Purchasing, Grant Administration, Accreditation Management, Operational Statistics*	0	-3	-3	MEDIUM
FSS6. FIRE SUPPORT SERVICES: Fire Records Management*	0	-3	-3	MEDIUM
FA3. FIRE ADMINISTRATION: City Council*	0	-4	-4	MEDIUM
FA6. FIRE ADMINISTRATION: Payroll, Department Staffing Management (Telestaff System)*	0	-4	-4	MEDIUM
FT5. FIRE TRAINING: Liaison with State and Local Emergency Medical Authority*	0	-4	-4	MEDIUM
FA2. FIRE ADMINISTRATION: Community Engagement*	1	-6	-5	LOW
FO7. FIRE OPERATIONS: Public Education and Outreach*	1	-6	-5	LOW
FSS6. FIRE SUPPORT SERVICES: Fire Records Management*	0	-5	-5	LOW
FLS8. FIRE AND LIFE SAFETY: Buckle Up Baby & Life Jacket Programs	0	-9	-9	LOW
FLS5. FIRE AND LIFE SAFETY: Fireworks and Pyrotechnic Displays	0	-12	-12	LOW

Fire Department Services Ranking #2 - Results				
Service	Highest Priority	Lowest Priority	Net Score and Ranking	
FLS7. FIRE AND LIFE SAFETY: Public Education School Programs and Outreach	0	-12	-12	LOW

FIRE DEPARTMENT SURVEY COMMENTS

Comments on High Priority Services

- FA1. Reduce administrative staff (Assistant Fire Chief, PIO, Fire Inspection Supervisor, EMS QA Coordinator).
- FO1. Reduce number of responders to minor traffic accidents. Analyze calls to better determine what personnel are ACTUALLY NEEDED to be sent to an incident rather than trying to cover any and every anticipated need.
- FT1. Schedule training to avoid overtime; consider more on-line training when possible. Regionalize training programs to reduce administrative costs.
- FLS9. Increase the use of volunteers.

General comment: Let's focus on reducing overhead and overtime costs. The front line services are essential.

HR, Finance, GIS and purchasing could be combined into other City departments doing the same function

Assigning weights to the respective services, without information regarding the cost of the service or the reduction in service associated with a reduction in funding, would appear to be a complete waste of time.

The City needs to consider contracting out emergency medical response to private operators so that staffing levels can be adjusted accordingly (FO2).
 With regard to mutual aid (FO5), if the City is providing mutual aid to other jurisdictions 85% of the time v. receiving assistance from other agencies only 15% of the time that mutual aid is involved, there needs to be some financial offset from those agencies receiving an inordinate amount of mutual aid from the City.

We are missing opportunities for revenue as AMR's funding for taking EMT emergencies is a big diversion of potential resources.
 Failure to fill vacancies has led to unproductive overtime charges and makes Roseville less desirable relative to other jurisdictions for new firefighter/EMT candidates.

Comments on Low Priority Services

- FA8. Utilize other City departments (HR, Payroll, Finance) to consolidate functions and reduce redundancy.
- FO5. Renegotiate mutual aid agreements so neighboring communities share more of the financial burden.
- FO7. Perform any community engagement activities with regular time only (no overtime).
- FO8. Work with community non-profits to eliminate duplicative activities (e.g., Buckle-up Baby, etc.).
- FT2. Aggressively pursue revenue sources (mutual aid agreements, Fire Training Center, etc.).
- FLS1. Consider contracting out all inspections and plan reviews (building, fire & hazardous materials); reduce the frequency of inspections
- FLS4. Pursue agreements with surrounding jurisdictions (including Sacramento) to regionalize response to infrequent activities such as arson investigations, weed abatement, Terrorism, SWAT medic, etc.
- FLS5. Consider not allowing fireworks within City limits.
- FSS1. Consider contracting out GIS and Mapping.

- F02 - I think the department should scrutinize their current fleet usage for EMS calls. Using a fire truck to accomplish what can be done with a smaller vehicle seems like a waste of resources. Having SUV's at each station, responders can get to EMS calls quickly, with agility, and use fewer resources (personnel and equipment)
- F05 - I don't think we should disengage from our mutual aid agreements, but I think it's worth considering how much we give, versus how much we get. FEMA allows for the supporting agencies to charge the agencies receiving aid after the first 8 hours of work. I'd like to see some re-negotiations in the area.
- FT3 - Consider increasing daily fee-for-use. Consider adding or increasing Sierra College fees. It seems there is opportunity to offset the cost of the facility beyond the \$71,000 currently received.
- FSS2 - Department should review current equipment model, including the possibility of adding rapid response units to the fleet (less expensive to maintain and use). Also consider stretching out the fleet schedule to reduce how many trucks we retire and purchase. This is such a large piece of the budget that I really feel it's important to analyze and find efficiencies.

- FA1- Can one layer of management be eliminated from the organization? Or generally reduce the headcount in management and supervision?
The overall budget includes a lot of overtime. There should be more front line people to cover vacations, holidays, sick, workman's comp, etc.
- FLS6-Move weed abatement to public works as firefighters are probably more expensive than public works employees.
- FLS8-Buckle up services are available through other community programs.

The survey responses, whether positive or negative, effectively assign equal weight to each response, which is grossly inaccurate. It would be preferable if the respective responses could be weighted (1-8 in this survey).

Parks, Recreation & Libraries Department Services Ranking #2 - Results				
Service	Highest Priority	Lowest Priority	Net Score and Ranking	
LM1. LIBRARY & MUSEUM: Maidu, Downtown and Riley Libraries	11	0	11	HIGH
R4. RECREATION: Roseville Aquatics Complex	8	0	8	HIGH
R6. RECREATION: At-Risk Youth Programs	7	0	7	HIGH
LM5. LIBRARY & MUSEUM: Youth Library Programs	7	-1	6	HIGH
P3. PARKS: Parks Maintenance - Turf Care	6	0	6	HIGH
PRLA1. PRL Administration: Department Oversight & Leadership*	6	-1	5	HIGH
R1. RECREATION: Maidu Community Center	5	0	5	HIGH
P5. PARKS: Parks Maintenance - Custodial	5	0	5	HIGH
P6. PARKS: Parks Maintenance - Playgrounds	5	0	5	HIGH
P8. PARKS: Parks Maintenance - Infrastructure Maint/Repair	5	0	5	HIGH
R5. RECREATION: Johnson Pool	4	0	4	MEDIUM
P7. PARKS: Parks Maintenance - Landscape Maintenance	2	0	2	MEDIUM
LM6. LIBRARY & MUSEUM: Maidu Museum & Historic Site	4	-3	1	MEDIUM
R2. RECREATION: Roseville Sports Center	3	-2	1	MEDIUM
PRLA2. PRL Administration: Financial Management/Budget*	1	0	1	MEDIUM
P4. PARKS: Parks Maintenance - Irrigation	1	0	1	MEDIUM
R9. RECREATION: Youth Classes	1	-1	0	MEDIUM
R3. RECREATION: Mike Shellito Indoor Pool	3	-4	-1	MEDIUM
R7. RECREATION: Adult & Senior Programs	2	-4	-2	MEDIUM
PRLA3. PRL Administration: Marketing & Communications*	1	-3	-2	MEDIUM
PRLA4. PRL Administration: Hiring/Payroll*	1	-5	-4	MEDIUM
P1. PARKS: Park Planning & Dev – Plan, Build & Rehab Parks*	1	-5	-4	MEDIUM
P2. PARKS: Open Space/Urban Forest*	1	-6	-5	LOW
R11. RECREATION: Events – Vernon Street Town Square	0	-6	-6	LOW
LM4. LIBRARY & MUSEUM: Adult Library Programs	0	-6	-6	LOW
R12. RECREATION: Events – Community	1	-8	-7	LOW
R8. RECREATION: Cultural Arts & Entertainment Programs	1	-10	-9	LOW
R10. RECREATION: Adult Sports	0	-12	-12	LOW
R13. RECREATION: Events - Non-City Sponsored	1	-14	-13	LOW

PARKS, RECREATION AND LIBRARY SERVICES SURVEY COMMENTS

Comments on High Priority Services

My concern is with the wiring diagram for positions within the department (page B-77). There are three Recreation Superintendents listed, with five Recreation Supervisors listed below them. Would it be possible to combine some of these positions. For instance, could the second column under each Recreation Superintendent be combined under the first column? That would eliminate two Recreation Supervisors, and I do not like terminating anyone's job, but we have been asked to make hard choices. If this puts too much of a burden on the supervisors remaining, then it is likely a non-started and other options should be considered. Also, do we need a marketing and communications effort? Could that be done at the city level with the city's communications and marketing staff? I prefer no libraries closed, but could be in favor of limited hours for some.

Programs for youths, especially lower-socioeconomic youths, are critical in helping their life outcomes.

I wish all three libraries had been consolidated into a single line item rather than breaking them down individually. They are all critical services, and having to mark all three prevented me from identifying other services which I also consider to be high priorities: Park Maintenance custodial; open space/urban forest.

In fitness memberships, we should not look at being such a "deal" that the general fund is subsidizing folks who don't need any subsidies. There should be a general increase in fitness memberships of \$5-10/month, and an increased fee for non-residents.

General comment: Really challenging to select only six. There aren't any items here I think we could lose.

General comment: If we have six choices, and five of the categories are essential, what is the point of the exercise?

General comment: It is unfortunate that the categories were broken down as they were, separate facilities for a category rather than grouping "Recreation" and/or "Library & Museum". I would rate "Recreation" a high priority, however since I had to pick between specific facilities I did not select any. I would prefer to select "Recreation" and let staff and the council decide how to budget funds for each facility. I think this approach will skew the results.

Comments on Low Priority Services

PRLA3-Let's embrace the internet and print a limited number of Parks and Recreation glossy magazines for pick up at the sports center, libraries, senior center, and downtown rather than sending a copy to everyone including non-residents who haven't taken a class in years-current situation.

R7. Increase the percent of cost for adult programs and consider pricing for non-residents at 100%.

R11, R12, R13. Increase the cost recovery for these programs.

Outsource the Adventure Club program. We have a long term obligation to fund pensions and other retirement benefits with little to no control over the costs. The benefits package for these positions because of the pension benefit is well beyond market average. This doesn't mean that we can't continue to subsidize some at risk youth programs including subsidized before and after school care, pre-school programs, etc. as part of the contract.

Philosophically, full cost recovery MUST include the ongoing maintenance of the facilities. Leaving the ongoing cost of maintenance out of the cost recovery is like thinking that you have covered the full cost of a driving a car by covering the gas and insurance-ignoring tires, oil changes, transmissions, and eventual replacement.

Would like to see cost saving practices like increasing time between tree trims, aeration, etc.

Look to find more revenue by renegotiating contracts with various athletic clubs. Revisit fee structures for fitness memberships, increasing fees for cost-based classes/lessons to at least make up the effects of ACA and min wage increase.

In selecting the park maintenance categories, I am not in favor of eliminating any of the six, but rather, cutting back enough for a significant savings. By selecting these six for a low priority, I am saying that our parks and library facilities should remain open. After all, those facilities, like Maidu, the RAC, and our libraries, should remain open as they directly touch the lives of a cross section of our citizens. People can get along with less mowing and custodial work, but limiting their use of key facilities and libraries directly affects their quality of life and learning. I like the "Events", because they tend to significantly pull our city together with events that are enjoyable and instill pride and make for a better community. It would be good to have more volunteers, but it seems to me the parks and library departments are doing an exceptional job of recruiting and using volunteers. I think the same can be said of other departments as mentioned in the November 6 memo from Dominick Casey, the Assistant City manager.

My sixth low priority is R10 - Adult Sports, which isn't listed.

R2, R3, R4, R8 & R9 were marked low priority as this is the only way to express interest in exploring a fee differential for non-Roseville residents

R3 & R4 - with such a waiting list for swim classes, should the City consider raising it's rates?

P3 - sounded like in discussion at the last meeting that not all cost recovery was being incorporated into the fees charged to private youth sports groups who use our city parks Consider working further with private and non-profit entities such as Blue Line Gallery for programs and classes.

I understand that Downtown Roseville Partnership is sitting on approximately \$1 million that should be spent on promoting downtown events.

I checked "turf care" because of discussions at the first session re the potential to scale back mowing and edging frequency while still maintaining park aesthetics.

Try mowing, edging and pruning less often, even by 25% less, to achieve savings without significantly affecting turf and landscaping.

Really challenging to pick six and so I don't feel these selections are reflective of my priorities. As a matter of the process, we're required to rank but none of these are truly low priorities to me.

I am not in favor of reducing parks maintenance, decreasing libraries hours or eliminating recreation programs.

Development Services Department Services Ranking #2 - Results				
Service	Highest Priority	Lowest Priority	Net Score and Ranking	
PLN-6: SACOG Meeting Participation	13	0	13	HIGH
BSPC-4: Citywide Permitting System*	12	0	12	HIGH
PLN-7: Technical Advisory Committees (Placer Parkway, Airport Land Use)	12	0	12	HIGH
ENG-6: Regional Traffic Representation	11	0	11	HIGH
PLN-5: Represent City in Regional Planning Efforts	11	0	11	HIGH
DSA-2: Development Agreement Monitoring*	9	0	9	HIGH
BSPC-6: Front Counter / "One Stop Shop"/Public Response/Resident Inquiry (phone calls, emails, etc.)*	9	0	9	HIGH
DSA-1: Departmental Oversight, Leadership & Personnel Management*	10	-2	8	HIGH
PLN-8: Review Major Projects Occurring in Adjacent Jurisdictions for Impacts to Roseville	8	0	8	HIGH
CE-1: Nuisance Abatement/Health and Safety*	6	0	6	HIGH
DSA-3: Billing / Revenue Recovery / Financial Oversight*	5	0	5	HIGH
BSPC-3: Citywide Addressing & Land Base Management*	3	0	3	MEDIUM
BSPC-8: Complimentary Development Impact Fee Estimates	5	-3	2	MEDIUM
BSPC-5: Enterprise GIS*	2	0	2	MEDIUM
ENG-8: Support Long Range Planning / Development Project Review	3	-2	1	MEDIUM
BSPC-1: Mapping and Development Records Management	1	0	1	MEDIUM
BLDG-1: Plan Check* (cost recoverable)	1	0	1	MEDIUM
ENG-1: Improvement Plan / Subdivision Map Plan Check* (cost recoverable)	1	0	1	MEDIUM
PLN-1: Development Entitlement Processing / Environmental Review / Plan Check* (cost recoverable)	1	0	1	MEDIUM
PLN-3: Develop / Maintain General Plan, Specific Plans and Other Required Planning Documents* (cost recoverable if associated with development project)	1	0	1	MEDIUM
BLDG-2: Enhanced Plan Check Services (Expedited, Accelerated, 3rd party, Concurrent Review, Simple Tenant Improvement) (cost recoverable)	0	0	0	MEDIUM
BLDG-3: Inspections* (cost recoverable)	0	0	0	MEDIUM

Development Services Department Services Ranking #2 - Results				
Service	Highest Priority	Lowest Priority	Net Score and Ranking	
BLDG-4: Outside Plan Check Contract Management* (cost recoverable)	0	0	0	MEDIUM
ENG-2: Infrastructure Inspection Services* (cost recoverable)	0	0	0	MEDIUM
ENG-3: Professional Service Agreement Management (for Contracted Services)* (cost recoverable)	0	0	0	MEDIUM
ENG-4: Encroachment Permit Management* (cost recoverable)	0	0	0	MEDIUM
ENG-5: Traffic Impact Analysis / Planning / Mitigation* (cost recoverable)	0	0	0	MEDIUM
PLN-4: Zoning Ordinance Enforcement*	0	0	0	MEDIUM
PLN-2: Full Time Planner at Front Counter	2	-6	-4	MEDIUM
CE-3: Follow-Up with Complainants/Coordinate City Response	1	-5	-4	MEDIUM
DSA-4: Special Projects (e.g. 316 Vernon, CPAC, Conf. Center)	1	-7	-6	LOW
PLN-9: Complimentary Infill Development Project Meetings	3	-11	-8	LOW
ENG-7: Drainage Analysis/ Planning/Mitigation	1	-10	-9	LOW
DSA-6: Fee Dispute Resolution	0	-9	-9	LOW
DSA-5: Private Project Coordination / Development Ombudsman	2	-12	-10	LOW
BSPC-2: Custom Mapping for Public and City Departments	0	-11	-11	LOW
CE-2: Sign Enforcement	1	-14	-13	LOW
BSPC-7: Permit History Search / Plan Set Duplication Copyright Release Coordination	0	-15	-15	LOW

DEVELOPMENT SERVICES DEPARTMENT SURVEY COMMENTS

Comments on High Priority Services

Pln-2. Having a human to assist residents unfamiliar with the processes helps residents comply. This person can complete other duties when not providing the services in this role particularly in a downturn/recession where fewer projects are happening.

Keep all cost recovery services.

Since all the services in the Building Division result in no impact to the General Fund after cost recovery of 100%, the Building Division should have been left out of the survey.

As a high cost recovery department, that is a "first responder" for economic development activity, most, if not all, of the tasks above are "High" priority as they contribute directly to the business and development activity in our community.

Did not prioritize cost recoverable services since focus is on reducing GF expenditures. Considered functions that help attract new development and responsiveness to city residents/businesses a higher priority. Regional and long term planning were also prioritized higher.

Comments on Low Priority Services

DSA-1 Efficiency is the key. Perhaps some of the strategic projects can be moved to administration and retirement can result in shifting responsibilities to existing staff.

Eng-6, PLN-5, PLN-6, PLN-7. Move these to the administrative staff.

General comment 1.-Because pension costs are outside of City control, the policy needs to be that services should be contract rather than city personnel unless the job duties cannot be provided by a contractor.

General comment 2. The use of part time employees instead of full time employees reduces the health and other benefit costs significantly. Policy needs to be that positions should be part time or contract whenever possible.

General comment 3. Review cost recovery calculations. Can the ongoing building maintenance costs, utilities, and other overhead be included in the cost recovery in the current and future contracts?

General comment 4. Are there facilities that have aged beyond their useful life that can be sold? General comment 5. Some costs are not full cost recovery. Can we adjust the fees on an ongoing basis as our costs increase so that we don't find that they haven't changed in 10 years and the actual costs have doubled?

The importance to the City of being represented in regional planning efforts, SACOG meeting participation, and various technical advisory committees cannot be overstated. Roseville needs to have a seat at these various tables.

BSPC-2 - when the Director elaborated on this, he said they could charge fees instead of eliminating the service and also said there really weren't that many requests

ENG-7 - Seems like there is overlap with Public Works in this area

CE-2 - Dept supplied notes indicated this would be a service reduction only on weekends

BSPC-7 - Dept supplied notes provided no sense of volume for this service; further, with an automated system the searches should not be difficult, so it's just a matter of managing the request queue; perhaps an expedited process could be offered for an additional fee

General note - section on impact if service was cut didn't seem to align with the list where we were to choose high and low priorities. It seemed that descriptions were provided for "non-essential" (non-asterisked) categories, but this was not consistent. Also, several category names didn't match within the divisions which made the references confusing.

Consolidated Resident Emails to
"Engage Roseville" as of January 16, 2018

.....Rob Jensen's budget shortfall/reduced sales tax revenue email received circa 3 jan 2018.

To begin, I have found City of Roseville services much more palatable than my 33 years of 'pocket area' life.

My public services usage is most likely well below the mean. No children, arrests et all.

I sure do appreciate Roseville utilities; ditto for your very nice pleasant grove library.

During my 5+ years in Sun City, nearly every interaction with roseville/placer county has been positive.

I recall our placer county tax collector (herself) picked up the phone when i needed property tax help.

It is difficult to be in a leadership/decision making position these days.

Please let me know how I may help.

Frederick f. Fletcher

For starters have all, repeat all Roseville employees pay for half of their retirement pension funds just like most public employees INCLUDING police and fire !

Then freeze all pay and spending levels with no future give backs!

Then quit whining about money and do what the private sector does!

Roseville is a terrific city with too many expensive frills and no guts to straighten things out!

You just have to get tough and do the right actions and not threaten service cut the boondoggles!

le. If you put out an ad for police fire or any other city job you'd have thousands lining up to get them. We are paying too much and the perks have to get under control. Eliminate the golden egg pensions for new hires and offer 401's only for everyone!

The party's over. If you don't act it will be Titanic!!

Act, do something, stop bitching!!!

Ronald Dueck

Hello,

In the recent article on Nextdoor, there was a mention that community members should email this address to share suggestions, so here goes:

Connect Old Town to Downtown! There is so much emphasis on downtown and roger park in the 2018 plan, and I feel that an opportunity may be lost if we do not push Old Town access to the top of the agenda. The underpass in Washington is a very poor means of walking and biking to and from Old Town/downtown.

Please think outside the box here and make this short connection an enjoyable one!

-Emanuel

I was the kid who walked to the library after school to find new books to read. I eagerly looked forward to the summer reading program that my library offered every year. When I needed help finding information for school projects and even now when I am having difficulty finding information I need, the library and its wonderful librarians were, and still are, always there. Libraries are an important and vital part of a healthy community. While our libraries do not generate income, they provide incalculable services to our citizens. From story time to senior computer classes to book groups, our libraries are an excellent investment in our town and its people, especially children.

I am at the library at least once a week. I see people using the computers, small groups gathering for various reasons, school-age children working on assignments and small children making their first introduction into the larger world of books. It would be a disservice to our community to cut anymore library funding. Help keep our community healthy and informed. Do not recommend any cuts to library funding.

Thank you
Terri Oliver

Hello,

If you are reading this, you are likely involved in our city's (slightly depressing) budget planning. Hopefully this will lighten your mood and convince you to allocate funding to maintain our libraries because, to put it bluntly, our libraries are awesome. :)

If you have any misconceptions about our city's libraries, let me clear them up for you. Free of charge. You're welcome! Close your eyes, please. Okay, now imagine a library. What came to mind? Dusty, soulless shelves stuffed with books so complicated that you can barely make heads or tails of them (pun intended) . Stuffy librarians with enormous glasses in frumpy hand-knitted sweaters shooting death rays if you so much as think about sneezing. If these images came to mind, we need to have a heart to heart because that is not what the Roseville Public Libraries are like.

Think of children running around, ambitiously picking the largest book they can find to bring home. Other tykes sit as spectators of Mother Goose on the Loose, enchanted by the stories playing out in front of them. The less fortunate children are at Homework Help, cursing their fate. Come to the Maidu or the Riley branches on Monday through Wednesday and just listen to the children talking, laughing, and begging for the volunteers to do their homework for them.

Look through the glass wall separating the charmingly chaotic Homework Help to the lethargic teenagers in the next room chatting and slogging through their own homework (sometimes over a box of pizza) . Other times you will see all of them journey out to the Teen Library Council, loudly and excitedly greeting friends they have not seen in ages. Stay a little while, and see them geek out out about books, writing, and all things library (then leave quickly because the geekiness is contagious, don't say I didn't warn you). An army of teens fill the ranks of our Volunteens, who help staff library events like "Earth Day" and "May the Fourth be with You."

Take time out on a Saturday, and witness the Volunteens adding their own brand of magic to the already memorable library events. Take your kids. Go to Storytime. Or if you need a break from your kids (completely understandable), go to Mystery Book Club. Receive dozens of book suggestions and make a few of your own to people who love the genre just as much as you. When your aging parents are having trouble with technology (and you gave up helping

them after they picked the mouse up off the table) point them in the direction of one of the tech classes at the library. They can learn all about using a computer, the internet, setting up an email account--all under the supervision of patient tech gurus.

Now, you're still thinking about the library, right? Don't you see it buzzing with activity? Can you hear the children running around, the teenagers chattering, adults discussing books, and seniors baffled by technology? Libraries make a city a community. What other place is open to everyone? Where else provides goods (books are the best goods) and services for the enrichment of all? As a long-time Volunteer and library enthusiast I have grown to see libraries are precious and beautiful places. If it was not for our public libraries, I would be a lesser person today. Through my involvement in countless library programs, ranging from the Coding Classes to the Teen Library Council, I have learned leadership, compassion, and confidence. We are so lucky in Roseville; we have wonderful libraries run by an equally wonderful and animated staff (usually not wearing hand knitted sweaters, but no promises). These diligent and passionate people work tirelessly to reach everyone from the waddling babies to the wise seniors. A price tag cannot be placed on these libraries. Please, now I am begging you (like the children trapped in Homework Help), preserve the library budget as much as possible. Keep this lively place open and relevant with updated books and media. Now, open your eyes, visit the library closest to your home, and see what they have to offer.

Thank you for all your hard work. You are one of the amazing ninjas that makes Roseville a delightful place to live, and I am confident that you will make sure our libraries continue to receive the funding they need.

Sincerely,
Elly Fernandez

Hello,

My daughter attends school at Coyote Ridge Elementary school and I noticed that it is nearly impossible to safely turn left onto Fiddymont road coming from Westlake Drive. There isn't even a left turn lane to turn into, you just have to wait until there's a gap in a long line of cars on both sides. I just worry that I or another carpooling mom is going to have an accident there and the impact would be on the side of the car that the children would be riding in. We either need a light or a left turn lane on Fiddymont and Westlake, please, before something terrible happens.

Thanks,
Erin Mallory

To whom it may concern,

We are writing on behalf of the Roseville Public Library system, more specifically the programs that this department provides the community. The toddler story time, Mother Goose on the Loose, is an amazing program that should not face anymore budget cuts. As a new resident to Roseville and a stay-at-home mother, this program—specifically Ms. Lisa and Ms. Amanda—have made my daughter and I feel so welcome to this wonderful community. The engaging stories and songs that these amazing librarians share have helped my daughter develop her vocabulary, expand her attention span, grow her desire to read regularly, and is already practicing reading on her own. At 2 years old, my daughter has developed a passion for books, while so many other kids her age would rather reach for a screen. She has even learned to sing most of the songs from story time, along with others we sing at home. I know this is a result of our regular attendance throughout the week.

Along with inspiring a passion for books and learning, attending these engaging story times have inspired us to obtain—and regularly use—a library card. We have also benefited greatly from the library announcements about other programs offered through the Parks and Recreation department. We are now Friends of the Roseville Public Library, and love attending the various events the organization puts on. Through the library, we have been inspired to get our daughter involved with My Training Pre-school, Teeny Weeny Tot Soccer, Swimming Lessons, and will continue to take advantage of these wonderful programs. We would not have spent our money on these programs if it we did not have the opportunity to attend these incredible Mother Goose on the Loose story times. My family believes this is an amazing asset to the City of Roseville and should be fiercely protected against any further budget cuts.

Sincerely,

The Chernyavsky Family

To Whom It May Concern:

I attended the Community Priorities Advisory Committee meeting on Thursday, but due to a heavy homework load (being a senior in high school is no walk in the park!), I had to leave before the floor was opened to comments from the public. Since I was not able to speak on Thursday, I hope this email will reach you and share my perspective on the proposed budget cuts for the Parks, Recreation & Library department.

I understand that the decelerating revenue growth is a large problem for Roseville, and I believe that the city is doing the right thing to ward off a crippling deficit. However, I believe that the library system in Roseville should continue to be at the top of the list of things to protect. As a teenager, the Roseville Public Library has become a second home for me. Since getting involved with volunteering at the library my freshman year of high school, the library has become a special place for me. I've met countless friends through the volunteer program and Teen Library meetings. Unfortunately, since the library is now closed on Sunday and Friday, it is hard for me to visit the library as a patron, and because Teen Library meeting have been moved to Monday, I have difficulty attending. I know many of my friends I met through the library feel the same way. I hope that the library will not have to continue to shorten hours. Reducing the time the library is open will mean decreasing accessibility to the services, which will negatively hurt the Roseville population.

Additionally, I know that the other option that has been on the table has been to reduce the funds provided to buy new materials. I have noticed that many books are outdated, and I believe that cutting the resources to provide materials is also the wrong thing to do. After all, what is the use of a library if there are no books on the shelves?

I would like to leave you with a quote by Walter Cronkite: "Whatever the cost of our libraries, the price is cheap compared to that of an ignorant nation." The libraries serve as a classroom for everyone--whether patrons are going to Mother Goose On The Loose or using the computers to research a topic of importance to them. The fire and police departments may protect the physical safety of the community, but the library system protects Roseville from being uninformed and grants members a higher quality of life.

Please try to grant the Roseville library system enough money to allow it to keep functioning. The libraries serve as a community center, and I hope you allow it to continue to serve all members of the population.

Regards,
Katarina

While I do not live in Roseville at this time, I grew up there. I live two blocks away, in Citrus Heights, and am a docent at the Maidu Museum and historical site. In addition, as a Senior, I very much enjoy the library and Community Center activities there. It is a great place to meet people and participate a variety of a activities, I would not normally have access to.

Over my nearly four years as a docent, I have seen the budget cut at Maidu, to the point that the trail has fallen into disrepair. The people who work for the city there love what they do and work very hard. They try to inspire people to become new docents and make our time there fun. The docents and employees are all good people.

I know I have no right to ask, as I am not currently a Roseville resident, but I would encourage the City of Roseville, to please not cut the parks, recreation and library budgets further. At the museum itself, it takes time to train a docent and the trainees have to have a flair for doing it after they have been trained.

Mahaney Park is another great place to do activities and have craft shows and festivals.

Please look for other ways if possible, to balance the budget. I know all cities go through this at some point.

Thank you for taking this letter into consideration.

Sincerely,

Connie Hardison
Docent Maidu Museum and Historical Site
Roseville, CA

I suggest that you all read the comments on Nextdoor by searching "harry crabb park" to include all of the postings, including the most recent one taking a poll of how neighbors feel about a tax increase to the CFD funds to maintain either Harry Crabb or the neighborhood parks. The Parks Dept is not looked upon in favorable light right now concerning Harry Crabb Park and an uprising is likely to occur with City Hall. Trying to accomplish anything with meetings with the Parks Dept. Or Engage Roseville has failed. We've told you what matters to us, however, a tax increase to incorporate either of these parks into the CFD appears not to be an option, nor is holding back on the construction of the park until there are maintenance funds available is not an option, nor are some of the expensive amenities proposed for the park an option. We do not want stuff that is costly in either construction or maintenance. It has also been suggested that we have resident oversight on how our CFD are spent and contracted in the future.

Nancy Seley

Dear Mr. Jensen:

In regards to the general fund deficit and the explanation as to why the deficit exists, we would like to offer the following feedback:

Since the city receives very little tax monies from any new building or growth and there is no additional water supply for all the new residents and businesses, it seems logical to cap the growth and building in the city of Roseville. More population requires more services and its obvious you don't have that available due to the financial deficit and staff shortage. More population requires more water and its obvious there is not additional supply of that precious resource. So in order for the city to maintain a safe and quality lifestyle for its residents, it seems like capping the building and population growth would be a very positive step. We definitely don't want to see a reduction in police and fire services or any of the other services now provided by the city. We also hate what the city has been doing to all the lovely landscaping in the road medians where they are tearing out all the beautiful, mature foliage and replacing it with just dirt or rock or weeds.

Growth and more growth is never the answer to quality of life and stability in a community and especially in a state that has ongoing drought issues. In addition, when concrete begins replacing more and more of the natural land, it also heats up the environment, creates more pollution, interrupts the natural ecosystem, and definitely reduces the peaceful and charming ambience of any community.

We wish you and all the city council the very best as you make positive plans for the future of the city.

Sincerely,

Gayla and Gordon Badovick

I am a longtime resident of the city of Roseville, living in the Meadow Oaks neighborhood since 1988. I love this city and all it has to offer. I served on the city's Personnel Board from 1998 - 2006. I also worked in public sector finance for more than 32 years, and am fully aware of the challenges facing government in terms of their budgeting, with increased demands from the customers it serves, as well as their workers and retirees,

When I first moved to Roseville, I only occasionally used the library, mainly for research for our son's school projects. My family and I had always been fortunate enough to be able to buy books and magazines we wanted to read, buy or rent the movies we wanted to see, have computers and internet access directly in our home, and afford after-school and summer programs for our son (through the wonderful Parks and Recreation programs offered through the decades.) But not everyone is that fortunate, Just as governments have had to tighten their belts, so too have Roseville residents, Many never fully recovered from the economic crisis of 2008. With increasing costs of housing, food, utilities, taxes, medical premiums and co-pays, transportation, gas, insurance, etc, many residents have had to eliminate everything that is not absolutely critical to their everyday survival.. More and more, these Roseville residents have come to rely on the free or very low-cost services that the city offers. One critical avenue for their services is the Roseville City public libraries.

When I retired in 2013, I looked for another opportunity to give back to the community, and began to volunteer at the Maidu library, with the Homework Help, Reading Buddies, and Summer Reading Programs. Being at the library several days each week, I became more aware of the many valuable, free services that the library offers and how many people in need are using them. Parents who are too tired after work to help their children with homework, or don't understand the new core curriculum, or those who simply can't read their children's' homework in English.. Scores of people, young, old and in between using the computers, internet and

printers. Often, every computer is in use. I was surprised to learn that the library offers computer classes for adults and have seen its value, particularly to our senior population. Parents and grandparents introducing their young children to the value of reading through Mother Goose on the Loose, Read to a Dog and other Storytime Programs, Teens participating in fun library events often, later, volunteer at the Library, teaching them the value of community service.. The library also offers great programs, targeting specific areas of need in our community -- Social Security workshops for those nearing retirement, budgeting classes to help manage already tight resources, book clubs and conversation clubs to assist people improve their literacy and command of the English language. Of course, these are all in addition to the "usually expected":services, including free use of paper, electronic and audio books,entertainment and instructional dvds, music, and magazines. The library also offers a place for students to study, for people looking for and applying for a job, and for others to have a quiet,peaceful place to read, or catch up on email, and all without having to buy a coffee, or anything for that matter!

Truly the library has evolved with the times...from a place to borrow books to a community facility, housing many needed and wonderful programs.Few places offer such a wealth of valuable and, more importantly, FREE services. I know that there are many competing demands for the city's budget, But please consider this - where will the city's residents go for those services when they are cut? The library already has limited hours and more recently has closed an additional day during the week. It seems that they have done their part. Where will the community get these free and needed services if they are not offered by the library? Thank you for your consideration.

Concerned citizen and Roseville library volunteer,

Christine Ford

I am writing this email with concern about library funding. Recently the library has been closed on Friday and it has been hard for my family. We have 7 library cards and it used to be the case that three of those cards were maxed out with materials, but since the change we haven't been able to come like we used to. Friday was the day that we used to go. It was the best day because it was a day with no soccer practice, no homework, and we would stock up on books for the weekend. However, now that it is closed and we've had to find different alternatives, like going to the Placer County libraries and driving further. I'm disappointed with the population of Roseville (being over 100,000 people with three branches of libraries) that they are closed on an optimum day like a Friday where students can read and pick up books for enjoyment once classes are done for the week. I hear more budget cuts are being considered and I urge you to leave library funding alone. We appreciate all the programs and story times and try to take advantage of them because they are so good for kids' learning and growth. This is the fifth state our family has lived in 14 years (the others were Utah, Illinois, Virginia, Texas) and i've never heard of a city closing a library during the week other than for a holiday. In fact, it's disappointing and a little embarrassing when i've mentioned to others (like extended family in other parts of the country) that our library is closed on Fridays. Kids need books, they need opportunities and cutting budget from the library is a mistake. Thank you for your time.

Andrea Tucker

-Roseville resident of 4 years and mother of 5

Committee Members:

I am writing in support of the Maidu Museum and City of Roseville Library programs.

As a Maidu Museum & Historic Site volunteer docent I see first hand the wonder in the children's eyes as they visit the site. Not only is it educational but they can use their imaginations. The work of the staff and volunteers being done there is important to preserve an important part of history and culture.

As a grandparent I also enjoy the library programs, specifically, Mother Goose and Story Time with my grandchildren. These programs always seem to be filled to the brim and loved by all attending. Electronics cannot replace the "real time" story or research assistance provided at a library.

Lastly, the many "family fun" programs provided by the City Parks and Recreation programs are so important in a time where families don't have a lot of inexpensive options. I have found these to be well attended and enjoyed by all!

Providing for the City Parks & Recreation programs (especially the Maidu Museum and Historic Site) is very important in the upcoming budget.

Thank you for your consideration.

Marilyn Cummings

At the library, i've borrowed books, dvds, cds, ebooks, and audiobooks when entertainment and information were otherwise cost-prohibitive. Ready access to learning and diversion, for free, made me feel more human during those times.

Over a period of months when we couldn't afford home internet, I must have walked 100+ miles back and forth to the Downtown Library to keep up with the news and stay connected to family.

When the bathtub faucet started spewing water and I couldn't afford a plumber, I ran to the library and borrowed a couple well-illustrated how-to books that allowed me to understand and fix the problem at minimal cost.

(And with minimal water loss, in the middle of a drought.)

The last live event I attended was a free show at the library.

On days when i've interacted with few others, a friendly greeting from a library staffer or volunteer has cheered me.

I've used the library as a cooling station, a warming station, a device-charging station, and simply a place to sit awhile.

Others have, too. I've crossed paths with members of our community I never would have crossed paths with if we hadn't all gathered at this one central place that's open to people of all, and no, means.

With libraries, there's a tendency to think of the children. Obviously, the children matter. But, at our Roseville libraries, i've also witnessed adults learning to read, printing their resumes, taking computer classes, and getting connected to community services. I've seen people trying to

improve their situations using the available resources, which wouldn't be available to them at all... If not for our Roseville libraries.

A library is not a cute, quaint, dispensable thing that's nice to have if you need to use up all the extra money that's sloshing around in the city budget.

A library is an indispensable safety net. A library is the lifeblood of a community.

Without libraries, a lot of the other stuff won't matter.

Please make our public libraries a priority.

Chris Wilcox

Good afternoon All.

I have been thinking about the danger of discontinuing the goats since it was announced when you did the budget. Having a friend in the Scripts fire years ago, and now friends who lost homes in Santa Rosa, I feel compelled to write and urge you to rethink your decision.

Heavy rain is expected again this year. The weeds were as tall as me in Miners Ravine this year. I imagine it will be the same or worse next spring. If a fire gets started in that scenario it will be difficult to stop.

Please contract the goats for next year.

Thanks.

Christie Craig

Dear engageroseville:

My name is Peter Tran, a Roseville resident and homeowner. My wife, our four children, and I have been living in Roseville since 2007. Here are the ways we stay engaged with the services offered by the Parks, Recreation & Libraries of Roseville:

- All our family are patrons of the Roseville Public Libraries.
- We have frequented the Riley Library ever since it opened in 2008.
- We have been members of the Roseville Sports Center and the Indoor Pool since 2009.
- We have been frequent participants (and our children are volunteers) of various events like the Bike Fest.

Here are my suggestions for prioritizing future Roseville services:

1. Please do not reduce the Indoor Pool hours. The pool hours are already limited compared with other competitors such as California Family Fitness. The morning swim hours are already very busy. There are frequently two or three swimmers per lane. I think the city risks driving swimmers away to other fitness clubs if the hours are reduced.

2. Please do not cut library hours any further. Our children use it every day after school. My wife and I use it two, three times a week. I believe Roseville library hours should at least stay the same to meet the needs for education and edification of its residents.

Just for comparison, before moving to Roseville, my family and I lived in Quincy, Massachusetts. Quincy has the distinction of being the birthplace of two US presidents, John Adams (2nd) and John Quincy Adams (6th). But it is a working class town, poorer than Roseville. Yet it has four libraries, and its main library opens 7 days a week! If Quincy can keep its libraries open 7 days a week, then why can't Roseville keep its libraries open at least 6 days a week?

3. For new construction projects, the city should try to do it right the first time. For example, when the Indoor Pool first opened, the men's room's floor was paved with just cement. Apparently, it was the cheapest option to build the floor, but not the safest. Men started slipping and falling. And there were a lot of elderly men using the pool. So, the men's room had to be closed for the floor to be redone; sand was glued to the floor. But it didn't work. Later, the men's room again had to be closed for the floor to be redone; this time, tiles were put in. And this has worked ever since. So, if tiles had been put the first time (as they were in the men's room at the Roseville Sports Center), it might have cost a bit more at first, but would have saved the city and its customers a lot more money and headaches over time.

4. The city should try to focus on what's important, not on wasteful, frivolous, vanity projects. For example, the city took several years to plan, design, and build the Indoor Pool. When it was finally opened in 2009, its name was the Central Park Indoor Pool. At that time, we were right in the middle of the Great Recession. Many people in Roseville lost their jobs, many lost their homes. Yet, in the midst of this severe economic downturn, one would think the city would want to save money. But no, it had to rename the pool just a few months after opening by ripping off the sign off the front entrance of the pool and erecting a new expensive sign in honor of someone named Mike Shellito. Why such an expensive after-thought? I didn't know who Mike Shellito was until I found out he was a former director of Roseville Parks & Recreation. I also learned in the local press that he had just retired and that his pension exceeded \$100,000 a year. So, it was a vanity project in honor of a man who was making more money in retirement than most average Roseville residents are making in their active careers. (And I bet Mr. Shellito wasn't required to contribute as much to his retirement as young workers are required by the city of Roseville to contribute to their retirement today.) I believe this renaming project was a silly, wasteful way for the city to spend its money. So, please be wise with the money you spend. Focus on what's important, not on wasteful, frivolous, vanity projects.

So, these are my suggestions. I hope you will find them helpful as you plan for Roseville future. Thank you.

Regards,

Peter Tran

Hello,

I would like to urge you to add more Mother Goose on the Loose programs to the Martha Riley library. As a grandmother of four grandchildren, I have been so grateful for these programs during the 2015-16 and 2016-17 years. This fall, with only one Mother Goose on the Loose weekly program at Martha Riley Library, my grandchildren and I often get turned away because of lack of space. The Mother Goose on the Loose program teaches and engages our preschoolers with key early literacy skills.

I encourage you to keep this program as a high priority by adding additional sessions at the Martha Riley Library.

Thank you.

Mary Jo Riehl

I am a long time user of the library and think it is THE most important community resource for everyone in Roseville. It provides so much important information, entertainment and positive places for everyone in the community. I am devastated by the Friday closure and the thought of losing any more of the library is horrid. Please provide the library with the resources it needs to do its job well. One of the reasons people move here is because of this wonderful facility. The library should be of the highest priority, yes, even over police or fire.

Thank you,
Joan Goff

I would like the city to know how important the Mother Goose on the Loose Storytimes are to our youngest members of the community. It is an excellent way to expose children to early literacy through song and rhyme. Miss Lisa is loved by all. In the past we had three sessions of storytime a day at Martha Riley. It is now only offered once on Tuesdays. We now wait half a hour before the session starts just to make sure we get a spot in the room. There is definitely a need for more sessions. As a Roseville primary grade teacher and parent, I strongly recommend increasing Mother Goose on the Loose sessions throughout Roseville.

Thank you for your consideration,
Karen

We just moved into the area and would like to support the library staying open and available.

What can I do?
Jessica

Hello. My name is Elizabeth (Lisa) Coro. I am a long term Roseville resident (15 years) and I am an avid reader. Libraries have been a second home for me throughout my life. The Roseville libraries (especially Riley) have provided me endless opportunities to find excellent books to read. In addition, access to computers have helped me when my own computer is down. DVD's are available for entertainment. I am writing because of the current cutbacks and threatened future cutbacks at the library. When Engage Roseville decides the priorities of the community I believe the libraries should be considered a valued priority that should not suffer further cutbacks. Libraries are a community's jewel. The value of Roseville as a desirable place to live will decline with loss of library support. Please do not lose sight of the value libraries when deciding the priorities of the community.

Sincerely,

Lisa Coro

I am writing on behalf of Mother Goose on the Loose at the Riley Library. Since it started back up this Fall, it has been SO crowded. I noticed that there are no longer two days, twice a day as an option anymore. I guess this is because of budget cuts? They have to close the doors about 15 minutes before the start time because it is full. This is so sad. They are closing out children from storytime because of budget cuts?! I wish that funds could be redirected so that more children could enjoy this wonderful experience.

I am more than happy to speak to anyone if they have more questions on this issue. I am just trying to do my part as a resident of Roseville.

Thank you,
Jennifer Doyle

Hi,

I realized there have been budget cuts and I know it is hard decision on how to address the decreased funding. I am concerned how some of these cuts are directly effecting the citizens, particularly Mother Goose at the library. We have attended this awesome program consistently for more than a year at the Riley library. My two boys and I love it. It is a great mix of positive social interactions and learning in fun ways! Last year we had 4 sessions a week available for us to attend at the Riley Library, which were full with 100+ people each session. This year it was cut down to ONE single session. In order to participate you have to arrive at least 20 minutes early and hundreds of children are being turned away. Obviously this is not meeting our needs. I know you everything has to give a little in order to function; however, a 3/4 cut is too much! Please bring back more storytimes!

May I suggest that if bringing more back is impossible maybe relocate some sessions. Ms Lisa has mentioned several times that the evening session at the downtown library had only a hand full (2-19) people each week. Can you cancel that one and do another morning session at the Riley Library? Way more people can be participate that way.

I know you are put in a hard spot to try to do what is best for the budget and for us as Roseville citizen. However, please take this issue seriously.

Thank you,
Amy Groff

I just wanted to send an email and say how much I love the Mother Goose on the Loose story time! I've taken all three of my kiddos throughout the years and I just couldn't imagine it not being at the library! My kids even talk about Ms. Lisa at home and sing the songs! I've noticed that there are not the amount of story times that there once were and library hours have been cut. I understand that the City has budgets that you all have to stay within but I just wanted to let you know how important that I believe this program is to foster a love of reading to kiddos. Also, just a side note, due to the lack of space so many people were turned away from this morning's 10:30am story time (including a good friend of ours who was meeting us for story time and some playtime afterward). It was sad to see so many sad mommies and kiddos be turned away. Please let me know if there is anything I can do (email someone else with the City) to let them

know about this wonderful program so that no more cuts are made and that there might be a future opportunity to bring back more options for story times!

Thanks so much for your time,
Katie Sherrets

I would like to express my appreciation for the Roseville Public Library storytimes. My husband and I have been Roseville residents for 13 years. We have three grandchildren with whom we participate in storytime and Mother Goose on the Loose. These programs are age appropriate and engaging. We attend weekly. Our oldest grandchild is now in kindergarten, so he doesn't participate anymore. However, we will have another grandchild arriving in February, who will soon take his cousin's place at storytime.

Please retain this vital library program.

Thank you.

Mary Jo Riehl

Please consider making library story times a priority. My family has lived in Roseville for 6 years and all of my children have enjoyed the story times that the library provides. We have 5 kids and we can't afford preschool, so we use the library programs like a preschool program. There aren't enough story times for the number of people who want to attend- so many people get turned away each week. It's hard to make it in. Please add more story times. Our preschoolers and toddlers are so benefitted by a good foundation. Thank you for your time.

Sincerely,
Angie Nakao

I would like to go on record to state that as a resident of Roseville I feel the importance of Maidu Museum to the community. It is a reminder of the Indian heritage that emerged from thousands of years ago and it is important to remember the culture & heritage. It also serves in the education of students who tour the museum and offers an opportunity to remind people of this culture & heritage and that the City of Roseville feels strongly about the museum. Thank you for your time.

Linda Trigubetz

Hello,

I am writing today to share with you my experience at Maidu Museum & historic site. I am a 2nd and 3rd grade teacher in Davis. We visited the museum last winter. Although it was a very rainy day when we visited, the docents were completely prepared with alternate activities that kept us out of the rain and the students excited. The visit became a central experience that engaged students in our social studies material for the rest of the year (especially our 3rd graders who study Native Americans as part of their social studies curriculum). It was my first time at the Maidu Museum & I hope to revisit with my classes for years to come. Thank you for helping support the Maidu Museum and keeping this awesome educational experience alive.

Best,
Marissa McBride

To whom it concerns-

I am a third grade teacher at Delta Elementary Charter School in Clarksburg, CA. My class just visited the Maidu Historical Site in Roseville last week. It is my fifth year bringing my students to visit the museum and site.

I wanted to say how incredible this field trip is and what a valuable experience it is each year to the students I bring. We are lucky enough to go on many field trip each year. But this trip is by far #1 in my books. Even with the increase in price, we still intend to continue visiting. I hope this is a field trip I can count on for years to come.

Sincerely,
Jeanne Morais

Revenue improvement suggestions:

Rent out city parks for more events

Double or triple revenue Roseville receives from taxes derived from local businesses and property taxes

Note: What is taking place is likened to 99% of state taxes going to federal govt. That dog won't hunt.

Collect adequate fees for services needed on new subdivisions going in Possibly a rental tax on commercial rentals. Today's mall tenants will be replaced by a different kind of tenant in the future. This would include a tax on any airbnb home usage.

John Bartel

I was very disappointed to learn there are no more 9:30 story times. With nap times, it is much easier to go to the earlier storytime and less crowded. Lisa does a great job and is well loved by the kids and not as many kids will be able to go now. Please consider adding more story times to the schedule.

Thank you,

Kristy

I was given your name and email information from the Engage Roseville (A Community Conversation about Priorities) flier, which was handed out during one of the Mother Goose on the Loose sessions at the local Riley Library.

Myself, among many other families were briefly informed of the budget cuts that were taking place, impacting the Roseville Riley Library and the wonderful programs it has to offer to families. Please know that I have been taking my 17 month old daughter to the Mother Goose on the Loose program for nearly a year and it is something that we both look forward to and enjoy on a weekly basis. Mother Goose promotes early childhood literacy, it's a wonderful opportunity for us to engage with other members of the community, and provides a developmental foundation to help my daughter learn and explore through song, music and movement and reading.

I ask that you and other colleagues that you work with to please reconsider and do what you can in your power to help keep this amazing program going and not take it away from the community. I know that I'm not alone in feeling this way. Please put yourselves in our shoes (if you don't have any young children of your own). Please do what is right for our young generation. Taking away this program will only send a negative message to those in our community that promoting learning and early childhood literacy is not a priority when it clearly should be.

Thank you for your time and help,
Theresa Luther

I would like to let you know how wonderful Ms. Lisa is with the Mother Goose on the Loose at the Martha Riley Library. I have been bringing my grandson this year and he loves this program. It is such a wonderful program. Each week many people are turned away because the program is so full. I am hoping with the budget cuts this program does not have any cuts. Thank you

Teresa Patane



Community Priorities Advisory Committee Summary of Meeting #12

January 10, 2018

Prepared by:



Moore Iacofano Goltsman, Inc.
800 Hearst Avenue
Berkeley, CA 94710

January 2018

I. Welcome and Introductions

Welcoming Remarks, Roll Call and Agenda Overview

The twelfth meeting of the Engage Roseville Community Priorities Advisory Committee (CPAC or Committee) was held on Wednesday, January 10, 2018, from 6:00 p.m. to 8:00 p.m. at the Mahany Meeting Rooms, 1501 Pleasant Grove Boulevard, Roseville, California. The purpose of the CPAC is to develop recommendations for the City Council regarding service-level priorities and potential service reductions for the five City departments whose operation constitutes the majority of General Fund expenses.

This summary is intended as a succinct synopsis of the meeting's presentations and discussion. More detail on all items, plus meeting materials and a schedule, can be found on the City's Engage Roseville webpage at http://www.roseville.ca.us/council/engage_roseville/default.asp.

CPAC Chair Krista Bernasconi officially opened the meeting and took a roll call of the CPAC members.

CPAC Members/Designated Alternates Present:

Krista Bernasconi, Ellaison Carroll, Stephanie Dement, Kristine Dohner, Richard Duffy, Jack Ellison, Derk Garcia, Valerie Gross, Julie Hirota, Kathryn Kitchell, Marcus Lo Duca, John Mason, Tracy Mendonsa, David Nelson, Jason Probst, Richard Roccucci, Dennis Snelling, Roy Sterns, John Tallman, Elaine Webb, Randall Wilson

CPAC Members/Designated Alternates Absent:

Matthew Bridge, Pete Constant, Wendy Gerig, Bruce Houdesheldt, Joe Landon, Michael Laperche, Sr., Sergey Terebkov

Agenda Overview

Facilitator **Lou Hexter** reviewed the evening's agenda, which consists of: CPAC discussion and follow-up questions regarding Development Services Department services; further preliminary ranking, discussion and questions regarding prioritization of Development Services Department services; and a public comment period. CPAC members were provided with a packet via email and in hard copy which included the agenda, responses to written questions received from the CPAC regarding the Development Services Department, follow-up materials from Meeting #11 held on December 13, 2017, and a memo regarding a recommendation made to the CPAC by the Roseville Historical Society.

II. Development Services Follow-Up Discussion

CPAC Questions and Comments

Kevin Payne, Director of the Development Services Department, and members of his staff made themselves available to answer questions from the CPAC. CPAC members provided the following comments and questions regarding the Development Services Department:

Electronic Plan and Application Submission

- When you switch to electronic plan submission as anticipated in Spring 2018, will it save time, resources and/or money?
 - *Yes, it will reduce the workload and therefore we'll be able to reassign tasks and/or reduce staffing.*
- Will the plans as stored online be updated to include any changes?
 - *Yes, all changes, additions, etc., will be tracked.*
- Where is this line item included in the budget?
 - *It's incorporated in the Business Services/Permit Center budget.*

Service Rankings

The rankings of Development Services Department services resulting from the first round of voting, conducted by survey prior to the meeting, were as follows. As before, rankings were calculated by assigning a positive number for each high priority vote and a negative number for each low priority vote. Those services scoring five points or more are rated as High Priority; those scoring -5 or less are ranked as Lowest Priority; and those receiving less than 5 but more than -5 are ranked as Medium Priority.

Development Services Department Services Ranking #1 - Results				
Service	Highest Priority	Lowest Priority	Net Score and Ranking	
BLDG-1: Plan Check* (cost recoverable)	8	0	8	HIGH
BSPC-6: Front Counter / "One Stop Shop"/Public Response/Resident Inquiry (phone calls, emails, etc.)*	7	0	7	HIGH
ENG-5: Traffic Impact Analysis / Planning / Mitigation* (cost recoverable)	6	0	6	HIGH
DSA-3: Billing / Revenue Recovery / Financial Oversight*	5	0	5	HIGH
ENG-1: Improvement Plan / Subdivision Map Plan Check* (cost recoverable)	5	0	5	HIGH
DSA-1: Departmental Oversight, Leadership & Personnel Management*	5	-1	4	MEDIUM
DSA-2: Development Agreement Monitoring*	4	0	4	MEDIUM

Development Services Department Services Ranking #1 - Results				
Service	Highest Priority	Lowest Priority	Net Score and Ranking	
BSPC-4: Citywide Permitting System*	4	0	4	MEDIUM
BLDG-3: Inspections* (cost recoverable)	4	0	4	MEDIUM
ENG-2: Infrastructure Inspection Services* (cost recoverable)	4	0	4	MEDIUM
CE-1: Nuisance Abatement/Health and Safety*	3	0	3	MEDIUM
PLN-1: Development Entitlement Processing / Environmental Review / Plan Check* (cost recoverable)	3	0	3	MEDIUM
PLN-3: Develop / Maintain General Plan, Specific Plans and Other Required Planning Documents* (cost recoverable if associated with development project)	3	0	3	MEDIUM
PLN-2: Full Time Planner at Front Counter	3	-1	2	MEDIUM
PLN-8: Review Major Projects Occurring in Adjacent Jurisdictions for Impacts to Roseville	3	-1	2	MEDIUM
BSPC-3: Citywide Addressing & Land Base Management*	2	0	2	MEDIUM
BLDG-2: Enhanced Plan Check Services (Expedited, Accelerated, 3rd party, Concurrent Review, Simple Tenant Improvement) (cost recoverable)	2	0	2	MEDIUM
ENG-3: Professional Service Agreement Management (for Contracted Services)* (cost recoverable)	2	0	2	MEDIUM
ENG-8: Support Long Range Planning / Development Project Review	2	0	2	MEDIUM
BSPC-5: Enterprise GIS*	2	-1	1	MEDIUM
ENG-7: Drainage Analysis/ Planning/Mitigation	2	-1	1	MEDIUM
BLDG-4: Outside Plan Check Contract Management* (cost recoverable)	1	0	1	MEDIUM
PLN-4: Zoning Ordinance Enforcement*	2	-2	0	MEDIUM
ENG-4: Encroachment Permit Management* (cost recoverable)	0	0	0	MEDIUM
BSPC-8: Complimentary Development Impact Fee Estimates	2	-3	-1	MEDIUM
CE-3: Follow-Up with Complainants/Coordinate City Response	2	-3	-1	MEDIUM
BSPC-1: Mapping and Development Records Management	1	-2	-1	MEDIUM

Development Services Department Services Ranking #1 - Results				
Service	Highest Priority	Lowest Priority	Net Score and Ranking	
DSA-5: Private Project Coordination / Development Ombudsman	2	-4	-2	MEDIUM
BSPC-2: Custom Mapping for Public and City Departments	1	-3	-2	MEDIUM
PLN-9: Complimentary Infill Development Project Meetings	1	-3	-2	MEDIUM
PLN-5: Represent City in Regional Planning Efforts	2	-5	-3	MEDIUM
DSA-4: Special Projects (e.g. 316 Vernon, CPAC, Conf. Center)	0	-3	-3	MEDIUM
PLN-7: Technical Advisory Committees (Placer Parkway, Airport Land Use)	0	-3	-3	MEDIUM
BSPC-7: Permit History Search / Plan Set Duplication Copyright Release Coordination	1	-6	-5	LOW
DSA-6: Fee Dispute Resolution	0	-5	-5	LOW
ENG-6: Regional Traffic Representation	0	-5	-5	LOW
PLN-6: SACOG Meeting Participation	1	-7	-6	LOW
CE-2: Sign Enforcement	0	-9	-9	LOW

The following comments accompanied the survey responses:

Survey Comments on High Priority Services

- Pln-2. Having a human to assist residents unfamiliar with the processes helps residents comply. This person can complete other duties when not providing the services in this role particularly in a downturn/recession where fewer projects are happening.
- Keep all cost recovery services.
- Since all the services in the Building Division result in no impact to the General Fund after cost recovery of 100%, the Building Division should have been left out of the survey.
- As a high cost recovery department, that is a "first responder" for economic development activity, most, if not all, of the tasks above are "High" priority as they contribute directly to the business and development activity in our community.
- Did not prioritize cost recoverable services since focus is on reducing GF expenditures. Considered functions that help attract new development and responsiveness to city residents/businesses a higher priority. Regional and long term planning were also prioritized higher.

Survey Comments on Low Priority Services

- DSA-1 Efficiency is the key. Perhaps some of the strategic projects can be moved to administration and retirement can result in shifting responsibilities to existing staff.

- Eng-6, PLN-5, PLN-6, PLN-7. Move these to the administrative staff.
- The importance to the City of being represented in regional planning efforts, SACOG meeting participation, and various technical advisory committees cannot be overstated. Roseville needs to have a seat at these various tables.
- BSPC-2 - when the Director elaborated on this, he said they could charge fees instead of eliminating the service and also said there really weren't that many requests
- ENG-7 - Seems like there is overlap with Public Works in this area
- CE-2 - Dept supplied notes indicated this would be a service reduction only on weekends
- BSPC-7 - Dept supplied notes provided no sense of volume for this service; further, with an automated system the searches should not be difficult, so it's just a matter of managing the request queue; perhaps an expedited process could be offered for an additional fee

General Comments

- General comment 1.-Because pension costs are outside of City control, the policy needs to be that services should be contract rather than city personnel unless the job duties cannot be provided by a contractor.
- General comment 2. The use of part time employees instead of full time employees reduces the health and other benefit costs significantly. Policy needs to be that positions should be part time or contract whenever possible.
- General comment 3. Review cost recovery calculations. Can the ongoing building maintenance costs, utilities, and other overhead be included in the cost recovery in the current and future contracts?
- General comment 4. Are there facilities that have aged beyond their useful life that can be sold?
- General comment 5. Some costs are not full cost recovery. Can we adjust the fees on an ongoing basis as our costs increase so that we don't find that they haven't changed in 10 years and the actual costs have doubled?
- General note - section on impact if service was cut didn't seem to align with the list where we were to choose high and low priorities. It seemed that descriptions were provided for "non-essential" (non-asterisked) categories, but this was not consistent. Also, several category names didn't match within the divisions which made the references confusing.

CPAC Comments

CPAC members were asked to comment or ask questions regarding the reasoning behind their choices.

Regional Representation

- Representing the City in regional planning efforts, regional traffic representation and SACOG meeting participation all received low priority ranking. What would the impact be of cutting these services?
 - *Representing the City in regional meetings regarding traffic and land use is important. We receive funding from these organizations; it also*

enables us to stay informed about regional planning efforts and regulations that may impact Roseville, and weigh in on these discussions. An example is a regional land use coordination meeting at which we learned, at the last minute, of proposed airport land use deed restrictions that would have a negative impact; if we hadn't attended we wouldn't have known about it. (Fortunately it did not come to fruition.)

- Roseville has been very successful on getting regional funding for transportation infrastructure through its involvement in JPAs. Sometimes the City acts as JPA staff.

Zoning and Signage Enforcement

- Why do you assign a high priority to zoning ordinance enforcement?
 - *It is an essential service because it affects health and safety, so it must be prioritized even though it offers no option for revenue recovery. Costs for this service rose recently because we found we were understaffed and hired an additional inspector.*
- Does that service include signage enforcement?
 - *There are several different divisions and steps to review and approve signage and how it is installed. Code Enforcement monitors non-approved signage, and actually confiscates signs that are in dangerous violation, such as excessive real estate signs placed in a median strip.*
 - *On occasion, staff will get the state's assistance with getting the message out to realtors that excessive signage will be confiscated. Often the realtors will remove the signage themselves to comply rather than have the public see their signage being torn down.*
- Does that include political signs?
 - *Dealing with those is much more directly complaint-driven—except when it directly impacts health and safety. We do our best to be proactive by educating candidates and volunteers on appropriate signage.*

Prioritization of Services

- It's hard to rank items given high priority by the Department.
- An error was made on the rankings summary. Those services ranked from 0 net down to -3 should be listed as "Medium," not "Low."
 - *Thank you, we'll correct that.*
- I had difficulty ranking these because I don't know the large-scale impacts of cutting services. I'd like to ask the other Committee members: if you had more than eight "high priority" dots, what else would you have ranked highly?
 - *The SACOG, Technical Advisory Committee and regional representation. This is an important part of the job for current, active*

staff. Electeds need to be briefed by staff in order to make informed decisions.

- Can we consolidate those three items for more efficiency?
 - *No, they concern different divisions.*
- I didn't bother to rank any of the services which are fully cost-recovered; it seemed unnecessary.
- Do fellow CPAC members have suggestions for better ways of handling this?
 - Compare the impact and "weight" of various line items.
 - Some items are not cost-recoverable but give Roseville an invaluable edge in attracting development. The positive impacts are qualitative, not quantitative.
 - Nobody can find as many as eight services to rank low. Some of these services take very little time and save costs. It's hard to quantify.
- *The City noted that all services add value. Further, they are always assessing further opportunities for cost recovery and seeking to augment core staff with contractors. Any services that are cost-recoverable will be continued.*
 - The City does an excellent job of cost recovery on development services.
 - It's valuable to have stable, permanent staff—some things can't be done as well/efficiently by contractors, so it helps keep things moving and makes Roseville an attractive place to develop.
- Since they have such high cost recovery, can the Department loan money to some of the other departments?
 - *We had unexpected additional revenue last year, having budgeted for 61% cost recovery and achieving 71%. There was certainly consideration of where to apply those additional funds.*
- Since every service is important to someone, and they are so intertwined, it seems that you're on the right track with streamlining services within the Department. Doing more of that is a better approach than seeking to cut services.

III. Public Comment

Members of the public were invited to offer comments or ask questions regarding any item within the purview of the CPAC. No public comment was offered.

IV. Committee Voting

The second round of voting resulted in the following rankings:

Development Services Department Services Ranking #2 - Results				
Service	Highest Priority	Lowest Priority	Net Score and Ranking	
PLN-6: SACOG Meeting Participation	13	0	13	HIGH
BSPC-4: Citywide Permitting System*	12	0	12	HIGH
PLN-7: Technical Advisory Committees (Placer Parkway, Airport Land Use)	12	0	12	HIGH
ENG-6: Regional Traffic Representation	11	0	11	HIGH
PLN-5: Represent City in Regional Planning Efforts	11	0	11	HIGH
DSA-2: Development Agreement Monitoring*	9	0	9	HIGH
BSPC-6: Front Counter / "One Stop Shop"/Public Response/Resident Inquiry (phone calls, emails, etc.)*	9	0	9	HIGH
DSA-1: Departmental Oversight, Leadership & Personnel Management*	10	-2	8	HIGH
PLN-8: Review Major Projects Occurring in Adjacent Jurisdictions for Impacts to Roseville	8	0	8	HIGH
CE-1: Nuisance Abatement/Health and Safety*	6	0	6	HIGH
DSA-3: Billing / Revenue Recovery / Financial Oversight*	5	0	5	HIGH
BSPC-3: Citywide Addressing & Land Base Management*	3	0	3	MEDIUM
BSPC-8: Complimentary Development Impact Fee Estimates	5	-3	2	MEDIUM
BSPC-5: Enterprise GIS*	2	0	2	MEDIUM
ENG-8: Support Long Range Planning / Development Project Review	3	-2	1	MEDIUM
BSPC-1: Mapping and Development Records Management	1	0	1	MEDIUM
BLDG-1: Plan Check* (cost recoverable)	1	0	1	MEDIUM
ENG-1: Improvement Plan / Subdivision Map Plan Check* (cost recoverable)	1	0	1	MEDIUM
PLN-1: Development Entitlement Processing / Environmental Review / Plan Check* (cost recoverable)	1	0	1	MEDIUM

Development Services Department Services Ranking #2 - Results				
Service	Highest Priority	Lowest Priority	Net Score and Ranking	
PLN-3: Develop / Maintain General Plan, Specific Plans and Other Required Planning Documents* (cost recoverable if associated with development project)	1	0	1	MEDIUM
BLDG-2: Enhanced Plan Check Services (Expedited, Accelerated, 3rd party, Concurrent Review, Simple Tenant Improvement) (cost recoverable)	0	0	0	MEDIUM
BLDG-3: Inspections* (cost recoverable)	0	0	0	MEDIUM
BLDG-4: Outside Plan Check Contract Management* (cost recoverable)	0	0	0	MEDIUM
ENG-2: Infrastructure Inspection Services* (cost recoverable)	0	0	0	MEDIUM
ENG-3: Professional Service Agreement Management (for Contracted Services)* (cost recoverable)	0	0	0	MEDIUM
ENG-4: Encroachment Permit Management* (cost recoverable)	0	0	0	MEDIUM
ENG-5: Traffic Impact Analysis / Planning / Mitigation* (cost recoverable)	0	0	0	MEDIUM
PLN-4: Zoning Ordinance Enforcement*	0	0	0	MEDIUM
PLN-2: Full Time Planner at Front Counter	2	-6	-4	MEDIUM
CE-3: Follow-Up with Complainants/Coordinate City Response	1	-5	-4	MEDIUM
DSA-4: Special Projects (e.g. 316 Vernon, CPAC, Conf. Center)	1	-7	-6	LOW
PLN-9: Complimentary Infill Development Project Meetings	3	-11	-8	LOW
ENG-7: Drainage Analysis/ Planning/Mitigation	1	-10	-9	LOW
DSA-6: Fee Dispute Resolution	0	-9	-9	LOW
DSA-5: Private Project Coordination / Development Ombudsman	2	-12	-10	LOW
BSPC-2: Custom Mapping for Public and City Departments	0	-11	-11	LOW
CE-2: Sign Enforcement	1	-14	-13	LOW

Development Services Department Services Ranking #2 - Results				
Service	Highest Priority	Lowest Priority	Net Score and Ranking	
			BSPC-7: Permit History Search / Plan Set Duplication Copyright Release Coordination	0

Second Round of Ranking—Discussion

CPAC members had the following comments and questions regarding the revised rankings after the second vote:

- “Private” project coordination was ranked low, but this actually represents major projects like Hewlett Packard, so it is very important.
- Do we need the “development ombudsman?” What does that person do? Could we get an example of where the development ombudsman’s work has resulted in an improvement we can see?
 - *He attends BIAA meetings, provides updates on fees and other information to them, and coordinates issue resolution for these large projects. It’s not a dedicated staff position, just one of this person’s functions.*
- Having an attitude of problem-solving is a necessary part of Roseville’s culture which makes it a positive place to develop. I don’t know if it needs to be called out as a separate function when we are trying to cultivate that culture.
 - *I agree with you. I think that culture is growing over the last few years. We are a relatively new department, trying to solidify our attitude of being customer-responsive. Issues still arise, particularly when two different divisions disagree regarding a project, and someone has to step in to help resolve the situation.*
 - One positive result of this work: By being proactive and reaching out to the business and development community early when we put something on the agenda for a fee increase, Roseville avoids the kind of fee battles that occur in other jurisdictions.
- Regarding drainage analysis, which received a low ranking: drainage analysis done as a result of the 1995 flood has largely resolved the City’s flooding issues. Twenty-three years ago, that would have been the top-ranked item, but today it seems considerably less important.

Development of Committee Recommendations

As the final item on the agenda, Lou provided an overview of the process envisioned for completing the CPAC’s recommendations report for the City Council. CPAC members’ questions and comments regarding the process included:

- How long is the “Balancing Act” feature going to be available for public participation?
 - *It will be up for a month, probably opening a few weeks before the community dialog meetings in February and remain open for a few weeks afterward, until sometime in March.*
- Could you present the results from the various public input methods in time for the last meetings?
 - *They're unlikely to be ready by then.*
- I recommend doing a professionally administered poll of the public to see what they think about the possibility of revenue increases. Would they accept increases in fees for the sake of continuing high-quality services?
 - *There are four key issues, including how federal and states mandates will affect our operations model and shrinking ability to capture tax and fee revenues while expenses increase. At our next meeting, we'll discuss potential revenue sources and the pros and cons of each. We'll fully explain possibilities such as the first responder fee. We also want to make sure we are capturing the full intent of the recommendations. We did do a poll previously, and we can share those results with you (with clarification as to their validity).*
- Regarding the first responder fee, note that we've discussed it previously and many CPAC members are not in favor of it.
- What will be included in the recommendations?
 - *All input including the CPAC's priorities for each department. The priorities have always already proven useful to the departments as balanced scorecards to use in developing budgets.*
- We should get input on priorities for parts of functions from the community.
- The recommendations should include core principles. For instance, we want to be equitable, avoiding fee structures that will create haves and have nots.
 - *Yes, this is the intent of the value statements that will be included as part of the recommendations report.*
- Remember values have budget implications.
- A suggestion was made that each CPAC member submit an individual memo detailing their own recommendations; after a brief discussion, the general agreement was that the process calls for a single consolidated memo. It will not be useful to provide the Council with an overwhelming amount of information. The City reminded Committee members that the use of the “levels of agreement” scale during discussion at the final three meetings will enable the CPAC to submit consolidated recommendations with an indication of the range of agreement on each.
- Will there be a final chance to provide input on the draft recommendations report before submitting it to Council?
 - *Yes, we'll review and approve it during our final meeting.*

- *We will continue to use surveys for CPAC members to submit their comments and suggestions for value statements.*
- *As usual, please get any additional questions to the staff by Friday.*

V. Next Steps

The next meeting will take place on Wednesday, January 24, 2018, from 6:00 p.m. to 8:00 p.m. at the Mahany Meeting Rooms, 1501 Pleasant Grove Boulevard, Roseville.

Wallgraphic notes taken at the meeting are attached.

Engage ROSEVILLE
 CPAC MTG #12
 1-10-18
 DEVT SVCS PART 2

CPAC QUESTIONS/COMMENTS

- ▶ REVENUE #s TRANSPOSED } DEPT. RESPONSES
- ▶ WISH LIST: ITEMS UNDER CONTROL/NOT
- ▶ EPR-SPRING 2018-SAVE TIME, RESOURCES, MONEY?
 - WILL REDUCE WORKLOAD
- ▶ WILL PLANS INCLUDE CHANGES?
 - YES, ALL IN EPR
- ▶ WHERE IS TECH INCLUDED?
 - ADMIN BUDGET

RANKINGS-COMMENTS

- ▶ VOTED REGIONAL REP LOW-IMPACT OF CUTTING?
 - REP ON TRAFFIC, LAND USE
 - MTGS - RECEIVE FUNDING AND/OR IMPLEMENT REGS.
 - EX: REGIONAL COORD - LAST MIN. NOTICE OF AIRPORT LAND USE RESTRICTION - ABLE TO STOP
 - ALSO HOUSING ALLOTMENT
- ▶ MUST ASSESS IMPACT OF REGIONAL DECISIONS, WEIGH IN
- ▶ HIGH PRIORITY TO ZONING ENFORCEMENT?
 - CRUCIAL, AFFECTS HEALTH SAFETY
 - NO REV RECOVERY BUT ESSENTIAL
 - WERE UNDERSTAFFED

- ▶ INCL SIGNAGE & CODE ENFORCEMENT
 - SEVERAL STEPS TO PROCESS & MONITOR NON-APPROVED SIGNAGE?
- ▶ INCL. POLITICAL SIGNS?
 - EDUCATE CANDIDATES, PRO-ACTIVE
 - MORE COMPLAINT-DRIVEN (EXCEPT HEALTH/SAFETY)
- ▶ ROSEVILLE SUCCESSFUL ON GETTING REGIONAL FUNDING FOR TRANSPO INFRASTRUCTURE, STAFF JPA ADMIN.
 - ▶ HARD TO RANK PRIOR ITEMS
 - ▶ ERROR ON RANKINGS
 - NET-3 MEDIUM

- ▶ HAD DIFFICULTY RANKING - DON'T KNOW LARGE SCALE IMPACTS WHAT ARE HIGH PRIOR ASIDE FROM *s?
 - ~ SACOG, TECH ADVISE, REG. REP OR IF MORE DOTS?
 - ROSEVILLE CAN ADVOCATE
 - ▶ DIDN'T COUNT NO-COST ITEMS
 - ~ STAFF MUST BRIEF ELECTEDS
 - ALL STAFF ATTENDING
 - ▶ CAN WE CONSOLIDATE?
 - NO-DIFF DIVISIONS
 - ▶ ANYTHING COST-RECOVERED - DIDN'T FOCUS ON RANKING
 - ▶ BETTER WAYS OF HANDLING?
 - ~ COMPARE WEIGHT OF ITEMS
 - ~ SOME ITEMS NOT COST-RECOVERABLE BUT ESSENTIAL TO ATTRACTING DEV'T - QUALITATIVE IMPACTS
 - ~ NOBODY CAN FIND & TO RANK LOW - SOME TAKE LESS TIME/SAVE \$ - HARD TO QUANTIFY

Engage Roseville CPAC Meeting #12, January 10, 2018
 Discussion Notes #1

<ul style="list-style-type: none"> ▶ ALL SVCS ADD VALUE - ALWAYS ASSESS COST RECOVERY - AGGMENT CORE STAFF W/ CONTRACTORS - ANYTHING COST-RECOVERABLE KEPT - CITY DOES GOOD JOB! VALUABLE TO HAVE PERMANENT STAFF - SUBJECT TO EBB/FLOW BUT KEEPS THINGS MOVING! ▶ OVERAGE TO OTHER DEPTS? ▶ STREAMLINE WITHIN DEPT. - ON RIGHT TRACK ▶ OTHERS HELP RE NON-COMPLIANT SIGNAGE PUBLIC COMMENT - NONE 	<p>POST-VOTING COMMENTS</p> <ul style="list-style-type: none"> ▶ "PRIVATE" PROTECT COORD. - MAJOR PROJECTS LIKE HP! ▶ IMPROVEMENTS RE FLOODING ▶ OMBUDSMAN? - ATTEND MTGS, FEE UPDATES, COORD. ISSUE RESOLUTION ON BIG PROJECTS - NOT ALL HE DOES ~ EXTRA PROBLEM-SOLVING IS GOOD FOR CULTURE - DON'T NEED TO CALL OUT - CUSTOMER SVC RESPONSIVE! ▶ DID AWAY W/ FEE BATTLES - GET OUT EARLY THRU ISSUE RESOLUTION WORK 	<p>PROCESS -</p> <ul style="list-style-type: none"> ▶ BALANCING ACT - UP THRU EARLY MARCH ▶ PRESENT PUBLIC RESULTS FOR LAST MTGS. IF POSS. ▶ REC. DO PROFESSIONAL POLL OF PUBLIC RE REVENUE INCREASE ✓ FEE INCREASES ETC. FOR CONTINUING SVCS - WHAT DOES PUBLIC THINK? ▶ 4 KEY ISSUES: INCL. • STATE/FED MANDATES • TAX REV DECREASING • WILL DISCUSS REV. SOURCES, PROS/CONS NEXT MTG. WILL SHARE POLL DONE ▶ FIRST RESPONDER FEE? MANY CPAC MEMBERS NOT IN FAVOR ▶ WHAT INCL. IN RECS? - ALL INPUT INCL. PRIORITIES ↴ - LOOKING @ THOSE AS BALANCED SCORECARDS FOR DEPTS. - BENEFICIAL BY DEPT. FOR BUDGETING 	<ul style="list-style-type: none"> ▶ INDICATE THAT COST-RECOVERABLE ITEMS NOT RANKED ▶ GET PRIOR FROM COMMUNITY ON PARTS OF FUNCTIONS ▶ INCL. CORE PRINCIPLES ▶ AVOID HAVE/HAVE NOTS - BE EQUITABLE - VALUE STATEMENTS! ▶ VALUES HAVE BUDGET IMPLICATIONS ▶ PROVIDE CPAC PERSONAL SUMMARIES? - BRIEF CONCERNS • COULD BE VALUABLE - BRING TO CPAC - DON'T OVERWHELM COUNCIL ~ LACK OF CONSENSUS? - LEVELS OF AGREEMENT INDICATE RANGE ▶ FINAL VOTE ON DRAFT? - YES, WILL REVIEW @ LAST MTG - CAN CONTINUE TO USE SURVEYS FOR COMMENTS - QUESTIONS TO STAFF BY FRIDAY
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Engage Roseville CPAC Meeting #12, January 10, 2018
Discussion Notes #2